

**Bloom's Taxonomy Levels:**

1. Remember    2. Understand    3. Application    4. Analysis    5. Evaluation    6. Creation

**Programme Name: M. COM Previous NEP (COOPERATIVE MANAGEMENT AND RURAL STUDIES)**

**Programme Specific Outcome (PSO)**

PSO1 Learn the Importance and Challenges of Indian Rural Economy.

PSO2 Basic understanding and application of Theory and Principles of Co-operation.

PSO3 Learn the Basic Structure and Functions of Rural Banking in India.

PSO4 Understanding the Cooperative Movement across the World.

PSO5 Advanced understanding and application of Government Programmes for Rural Marketing in India.

PSO6 Training and exposure to research problems through Quantitative Techniques.

PSO7 Understanding Legal Framework for Cooperatives in India.

PSO8 Learn the Application of Theory and Principles of Management on Co-operatives.

PSO9 Learn the Evolution of India's Cooperatives.

PSO10 Understanding the Successful Cooperative Stories in India and Abroad.

PSO11 Advanced Knowledge on Cooperative Training and Employment Opportunities.

## Syllabus of Courses

|                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                     |                                                          |                                 |                  |
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|                                                                                                                                                                                                                                                                                                                                         | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> |                                                          | <b>Academic Year</b>            | <b>2026-2027</b> |
| <b>M.Com (AGRI-ECONOMY OF INDIA: TRADITION TO MODERN): Semester Programme</b>                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                     |                                                          |                                 |                  |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                                                                              | <b>I</b>                                                                                                                                            | <b>Major<br/>CPR _____</b>                               | <b>Credits / Hours per week</b> | <b>4hr</b>       |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                                                                          | <b>I</b>                                                                                                                                            | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b>       |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |                  |
| <b>Course Outcome (CO)</b><br>CO1 Understanding the structural and Technological Problems of Indian Agriculture and Implementation of Land Reform Programme.<br>CO2 Learn about the Green Revolution and Farm Mechanization in Indian Agriculture.<br>CO3 Understanding the Objective and Components of Agriculture Taxation and Price Policy.<br>CO4 Learn about the Government Programmes for Agriculture Development. |                                                                                                                                                     |                                                          |                                 |                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                     |                                                          |                                 |                  |

| Unit No. | Topic/Unit                                                                                                                                                                                                                              | Contact Hours | Weightage (%) | BT Level  | CO  | PSO                   | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|-----------|-----|-----------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Role of agriculture in the Indian economy; Land tenure system, Size of farm and productive efficiency, Problem of sub-division and fragmentation of land holding; Need, scope and critical analysis of land reform programmes.          | 15            | 25            | 2, 4      | CO1 | PSO1                  | EMP                                                                             | L/N                                                                                | G, ES, HV, PE                                                                                               |
| 2        | New Agriculture Strategy and Farm Mechanization – Meaning, Features, Achievements and Criticisms; New thrust areas in agriculture, NITI Aayog, and Digitalization in Agriculture.                                                       | 15            | 25            | 2,3,4,5   | CO2 | PSO1<br>PSO5          |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Agriculture Taxation - An analysis of burden of agriculture taxation in India - Proposals for additional taxation on agriculture. Agriculture Price Policy – Objectives, Components, Measures for stabilization of agriculture          | 15            | 25            | 1, 2, 3,4 | CO3 | PSO1<br>PSO11         |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Government Initiative and Agricultural Development-National Mission for Sustainable Agriculture (NMSA), National Agriculture Marketing(e-NAM), National Watershed Development Project for Rainfed Areas (NWDPA), Soil Health Card (SHC) | 15            | 25            | 2,3,4,5   | CO4 | PSO1<br>PSO5<br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |

| Reference Books |                                                   |
|-----------------|---------------------------------------------------|
| 1.              | Mathur. BL: Rural Development and Cooperation     |
| 2.              | Ruddar Datt and KPM Sundharam: Indian Economy     |
| 3.              | Vasant Desai: Agriculture and Rural Development.  |
| 4.              | R.Krishnamoorthy: Introduction to Rural Marketing |

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|                                                                                                                                                                                                                                                                                                                                            | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> | <b>Academic Year</b>                                     | <b>2026-2027</b>                |            |
| <b>M.Com (FUNDAMENTALS OF COOPERATION): Semester Programme</b>                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                     |                                                          |                                 |            |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>I</b>                                                                                                                                            | <b>Major<br/>CPR _____</b>                               | <b>Credits / Hours per week</b> | <b>4hr</b> |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                                                                             | <b>I</b>                                                                                                                                            | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b> |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |            |
| <b>Course Outcome (CO)</b><br>CO1 Learn the Basic Concept of Cooperation and distinguish Cooperation with others forms of Business Organizations.<br>CO2 Learn about the contribution of various cooperators in the field of cooperation.<br>CO3 Understanding the relationship between the State and the Cooperative Movement in India.<br>CO4 Imparting the significance of Education and Training in Cooperative Sector. |                                                                                                                                                     |                                                          |                                 |            |

| Unit No. | Topic/Unit                                                                                                                                                                                                                                                    | Contact Hours | Weightage (%) | BT Level | CO  | PSO                                | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Co-operation: Meaning, definition and features of Co-operation Co-operative and other forms of Economic system- Capitalism, Socialism and Co-operation- Positioning of Co-operatives in Market Economy- Horizontal and Vertical Integration in Co-operatives. | 15            | 25            | 1,2      | CO1 | PSO2<br>PSO8<br>PSO10              | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Contribution of Robert Owen, Louis Blanc, Shri V. L. Mehta and Dr. Verghese Kurien in the sphere of Co-operation.                                                                                                                                             | 15            | 25            | 1,2      | CO2 | PSO4<br>PSO10                      |                                                                                 |                                                                                    |                                                                                                             |
| 3        | State and Co-operation - Role of state in the development of Co-operative Movement in India – Deofficialisation of the Co-operative movement; Reconstructing Co-operative administration.                                                                     | 15            | 25            | 1, 2,4   | CO3 | PSO2<br><br>PSO7<br><br>PSO10      |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Recent development in Co-operative movement.<br>Role of National Cooperative Union of India (NCUI), National Centre for Cooperative Education (NCCE), National Cooperative Development Cooperation (NCDC), and National Cooperation Policy-2025               | 15            | 25            | 2,3,4,5  | CO4 | PSO7<br><br>PSO8<br>PSO10<br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |

| <b>Reference Books</b> |                                                                 |
|------------------------|-----------------------------------------------------------------|
| 1.                     | G.R.Madan – Co-operative movement in India.                     |
| 2.                     | B.S.Mathur – Co-operation in India.                             |
| 3.                     | T.N.Hajella –Principles, Problems and Practice in Co-operation. |
| 4.                     | B.B.Goel – Co-operative Legislation, Trends and Dimensions.     |

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|                                                                                                                                                                                                                                                                                                               | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> | <b>Academic Year</b>                                     | <b>2026-2027</b>                |            |
| <b>M.Com (RURAL FINANCIAL NETWORKS): Semester Programme</b>                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                     |                                                          |                                 |            |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                                                    | <b>I</b>                                                                                                                                            | <b>Major<br/>CPR _____</b>                               | <b>Credits / Hours per week</b> | <b>4hr</b> |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                                                | <b>I</b>                                                                                                                                            | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b> |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |            |
| <b>Course Outcome (CO)</b><br>CO1 Understanding the Need, Sources and Growth of Rural Banking in India.<br>CO2 Learn about the Role of Development Banks in Rural Finance.<br>CO3 Advanced Understanding about the Working and Problems of Commercial Banks in Rural Credit.<br>CO4 Imparting the Knowledge of Objectives and Functioning of Specialize and Innovative Financial Institutions. |                                                                                                                                                     |                                                          |                                 |            |

| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                                      | Contact Hours | Weightage (%) | BT Level | CO  | PSO                           | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|-------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Need of rural finance, Sources of rural credit, Defects of non-institutional credit, Salient features of rural finance, Institutional arrangement for rural credit in India - Multi Agency Approach.                                                                                            | 15            | 25            | 1,2      | CO1 | PSO1<br>PSO3                  | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | The role and functions of Reserve Bank of India [RBI], National Bank for Agriculture and Rural Development [NABARD] and Small Industries Development Bank of India [SIDBI] in rural credit.                                                                                                     | 15            | 25            | 1,2,4    | CO2 | PSO1<br>PSO3<br>PSO11         |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Role of Commercial Banks in Agriculture Credit - Social control over commercial banks, Lead Bank Scheme, Service Approach, Problems of commercial banks in rural credit; RBI Norms for Agriculture Lending; Grameen Vikas Kendra and Kishan Credit Card.                                        | 15            | 25            | 1, 2,4   | CO3 | PSO1<br><br>PSO3<br><br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Regional Rural Banks - Objectives, Functions, Capital, Management, and Progress, Committees on RRBs, Problems of RRBs and Recent policy changes relating to RRBs; Strategies for financial inclusions in India - Micro Credit Innovations, Micro Finance in India - SHG-Bank Linkage Programme. | 15            | 25            | 2,4,5    | CO4 | PSO1<br><br>PSO3<br>PSO11     |                                                                                 |                                                                                    |                                                                                                             |

| Reference Books |                                                                |
|-----------------|----------------------------------------------------------------|
| 1.              | Desai S.S.M: Agriculture and Rural Banking in India            |
| 2.              | Hajela. T.N.: Principles, Problems and Practice of Cooperation |
| 3.              | Mathur. B.S.: Cooperation in India                             |

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|                                                                                                                                                                                                                                                                                       | The Maharaja Sayajirao University of Baroda<br>Faculty of Commerce<br>Department of Cooperative Management & Rural Studies |                                                            | Academic Year            | 2026-2027 |
| M.Com (GLOBAL COOPERATIVE ORGANIZATIONS): Semester Programme                                                                                                                                                                                                                                                                                                           |                                                                                                                            |                                                            |                          |           |
| Year                                                                                                                                                                                                                                                                                                                                                                   | I                                                                                                                          | Major<br>CPR _____                                         | Credits / Hours per week | 4hr       |
| Semester                                                                                                                                                                                                                                                                                                                                                               | I                                                                                                                          | Year of Introduction: 2026<br>Year of Syllabus Revision: - | Maximum Marks / Grade    | 100       |
| Mode of Transaction                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                            | Lectures and Tutorials                                     |                          |           |
| Course Outcome (CO)<br>CO1 Learn about the functioning of International Cooperative Alliance (I.C.A).<br>CO2 Learn about the significance of various sectors of International Cooperative Alliance (I.C.A).<br>CO3 Learn about the collaboration of cooperatives with other International Organizations.<br>CO4 Advance knowledge on successful cooperatives in India. |                                                                                                                            |                                                            |                          |           |
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| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                                                                           | Contact Hours | Weightage (%) | BT Level  | CO  | PSO                    | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|-----------|-----|------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | International Cooperative Alliance – Objectives, role, membership, Governing Bodies, Regional Offices; Sectoral organizations and functioning of ICA.                                                                                                                                                                                | 15            | 25            | 1,2,4     | CO1 | PSO4<br>PSO10          | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Leading Specialized organizations of ICA<br>• International Cooperative Agricultural Organization (ICAO)<br>• International Cooperative Banking Association (ICBA)<br>• International Health Co-operative Organization (IHCO)<br>• International Cooperative Fisheries Organization (ICFO)<br>• Consumer Cooperative Worldwide (CCW) | 15            | 25            | 2,4       | CO2 | PSO4<br>PSO10          |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Role of International Organisations in the Development of Co-operative Movement- International Labour Organization, World Bank, World Assembly of Youth, Afro-Asian Rural Development Organization, Role of United Nation in Cooperative Development.                                                                                | 15            | 25            | 2,4       | CO3 | PSO4<br><br>PSO10      |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Inter Cooperative Relations –<br>• Indian Farmers Fertilizers Co-operatives (IFFCO)<br>• Anand Milk Union Limited (AMUL)<br>• Krishak Bharti Cooperative Limited (KRIBHCO)<br>• National Cooperative Exports Limited (NCEL)                                                                                                          | 15            | 25            | 2,3,4,5,6 | CO4 | PSO4<br>PSO10<br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |

| Reference Books |                                                                 |
|-----------------|-----------------------------------------------------------------|
| 1.              | G.R.Madan – Co-operative movement in India.                     |
| 2.              | T.N.Hajella –Principles, Problems and Practice in Co-operation. |
| 3.              | Periodicals and Journals published by NCUI.                     |

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| <b>M.Com (RURAL DEVELOPMENT INTERVENTIONS): Semester Programme</b>                                                                                                                                                                                                                                                                                             |                                                                                                                                                     |                                                          |                                 |                  |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                    | <b>I</b>                                                                                                                                            | <b>Major<br/>CPR _____</b>                               | <b>Credits / Hours per week</b> | <b>4hr</b>       |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                | <b>II</b>                                                                                                                                           | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b>       |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |                  |
| <b>Course Outcome (CO)</b><br>CO1 Learn the Basic Concept, Approaches and Programmes of Rural Development.<br>CO2 Advanced Understanding of Employment and Anti-Poverty Programmes.<br>CO3 Understanding the Defects and Government Steps for Agriculture Marketing.<br>CO4 Imparting the Knowledge on Co-operative Farming to Facilitate Large Scale Farming. |                                                                                                                                                     |                                                          |                                 |                  |
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| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                                                   | Contact Hours | Weightage (%) | BT Level | CO  | PSO                           | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|-------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Rural Development – Concept, Significance and Strategies; Approach and Agencies in Rural Development, Rural Industries – Characteristics, Role and Policy Measures.                                                                                                                                          | 15            | 25            | 1,2      | CO1 | PSO1<br>PSO5                  | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Programmes for rural development-MNREGA (Mahatma Gandhi National Rural Employment Guarantee Act), NRHM (National Rural Health Mission), PMGSY (Pradhan Mantri Gram Sadak Yojna), PM-KUSUM Yojana (The Pradhan Mantri Kisan Urja Suraksha evam Utthan Mahabhiyan)                                             | 15            | 25            | 1,2,4,5  | CO2 | PSO1<br>PSO5<br>PSO11         |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Agriculture Marketing – Meaning, Importance, Defects and Steps to improve Agriculture Marketing; Regulated Markets; Agriculture Produce Market Act – Model Act; Recent Amendments; Development of Information Technology (IT) in Regulated Markets. Cooperative Marketing-Meaning, Functions and Importance. | 15            | 25            | 2,3,4,6  | CO3 | PSO1<br><br>PSO5<br><br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Co-operative farming – Meaning, Characteristics and Progress during planning period, Causes of poor performance and suggestions; Rural Indebtedness – Meaning, Intensity, Causes and Measures; Role of institutional credit in rural development.                                                            | 15            | 25            | 1,2,3,4  | CO4 | PSO1<br><br>PSO3              |                                                                                 |                                                                                    |                                                                                                             |

| Reference Books |                                                 |
|-----------------|-------------------------------------------------|
| 1.              | Mathur BL: Rural Development and Cooperation    |
| 2.              | Ruddar Datt and KPM Sundharam: Indian Economy   |
| 3.              | Vasant Desai: Agriculture and Rural Development |

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| <b>M.Com (COOPERATION IN INDIA: CORE PRINCIPLES AND PRACTICES): Semester Programme</b>                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                     |                                                          |                                 |            |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>I</b>                                                                                                                                            | <b>Major</b><br><b>CPR _____</b>                         | <b>Credits / Hours per week</b> | <b>4hr</b> |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>II</b>                                                                                                                                           | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b> |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |            |
| <b>Course Outcome (CO)</b><br>CO1 Understanding the Basic Concept of Principles of Co-operation.<br>CO2 Imparting the Knowledge of Historical Evolution, Growth and Present Status of Co-operative Movement in India.<br>CO3 Learn about the Functioning of Different Types of Co-operatives for Weaker Sections of the Society.<br>CO4 Familiarize with the Working of Urban Co-operative Banks and Employees Co-operative Credit Societies. |                                                                                                                                                     |                                                          |                                 |            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                     |                                                          |                                 |            |

| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                                  | Contact Hours | Weightage (%) | BT Level | CO  | PSO                           | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|-------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Principles of Co-operation by<br>(a) Rochdale Pioneers<br>(b) Schulze and Delitzsch<br>(c) Reformulation of Principles by I.C.A.;<br>Significance of Co-operation                                                                                                                           | 15            | 25            | 1,2,4    | CO1 | PSO2<br>PSO4<br>PSO8          | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Genesis and growth of Co-operative Movement in India during pre-, post- independence and Recent Developments.                                                                                                                                                                               | 15            | 25            | 1,2,4    | CO2 | PSO2<br>PSO4<br>PSO9          |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Other Forms of Co-operatives – Tribal Co-operatives, Labour Co-operatives, Women Co-operatives and Transport Co-operatives.                                                                                                                                                                 | 15            | 25            | 1, 2,4   | CO3 | PSO2<br><br>PSO4<br><br>PSO8  |                                                                                 |                                                                                    |                                                                                                             |
| 4        | (a) Urban Co-operative Banks – Need for Urban Co-operative Banking, Origin, Role, Growth, Performance, Regulations and Reforms<br>(b) Employees Co-operative Credit Societies – Objectives, functions, role, working, non-credit activity and suggestions (c) Industrial Co-operative Banks | 15            | 25            | 1,2,3,5  | CO4 | PSO2<br><br>PSO8<br><br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |

**Reference Books**

|    |                                                                         |
|----|-------------------------------------------------------------------------|
| 1. | G.R.Madan – Co-operative movement in India.                             |
| 2. | B.S.Mathur – Co-operation in India.                                     |
| 3. | T.N.Hajella –Principles, Problems and Practice in Co-operation.         |
| 4. | Dr.V.B.Jugale and Dr. P.A.Kohli – Reasserting the Co-operative Movement |
| 5. | B. P Sinha: Glimpses of Co-operation in India                           |

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|                                                                                                                                                                                                                                                                                                      | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> | <b>Academic Year</b>                                     | <b>2026-2027</b>                |            |
| <b>M.Com (CREDIT COOPERATIVES FOR RURAL INDIA): Semester Programme</b>                                                                                                                                                                                                                                                                                                                |                                                                                                                                                     |                                                          |                                 |            |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                                           | <b>I</b>                                                                                                                                            | <b>Major</b><br><b>CPR _____</b>                         | <b>Credits / Hours per week</b> | <b>4hr</b> |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                                       | <b>II</b>                                                                                                                                           | Year of Introduction: 2026<br>Year of Syllabus Revision: | <b>Maximum Marks / Grade</b>    | <b>100</b> |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                     | Lectures and Tutorials                                   |                                 |            |
| <b>Course Outcome (CO)</b><br>CO1 Understanding the Genesis, Growth and Structure of Rural Credit Co-operatives.<br>CO2 Learn about the contribution of Co-operative Credit Societies at the Ground Level.<br>CO3 Understanding the Working and Problems of Central and State Co-operative Banks.<br>CO4 Make Aware about the Problem of Overdue in Co-operative Credit Institutions. |                                                                                                                                                     |                                                          |                                 |            |

| Unit No. | Topic/Unit                                                                                                                                                                             | Contact Hours | Weightage (%) | BT Level | CO  | PSO                       | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|---------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Genesis, Growth and Stages of Co-operative Credit Movement in India; Structure of Rural Co-operative Credit System.                                                                    | 15            | 25            | 1,2,4    | CO1 | PSO1<br>PSO3<br>PSO9      | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Primary Level Rural Cooperative Credit Institutions - Primary Agriculture Co-operative Societies (PACS), Farmers Service Societies [FSS], Farmers Producers Organizations (FPOs)       | 15            | 25            | 1,2,4    | CO2 | PSO1<br>PSO3              |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Central Co-operative Banks (CCB), State Co-operative Banks or Apex Banks, Agriculture and Rural Development Banks – Revival of Rural Credit Co-operative Institutions.                 | 15            | 25            | 1, 2,3,4 | CO3 | PSO1<br><br>PSO3<br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |
| 4        | Problems of Overdue in Rural Cooperative Credit Institutions - Causes of overdue and Measures; Recent Trends and Development - Prof. A. Vidhyanathan Committee on Co-operative Credit. | 15            | 25            | 1,2,4,5  | CO4 | PSO1<br><br>PSO3          |                                                                                 |                                                                                    |                                                                                                             |

| Reference Books |                                                                |
|-----------------|----------------------------------------------------------------|
| 1.              | Desai S.S.M: Agriculture and Rural Banking in India            |
| 2.              | Hajela. T.N.: Principles, Problems and Practice of Cooperation |
| 3.              | Mathur. B.S.: Cooperation in India.                            |

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|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------|------------------|
|                                                                                                                                                                                                                                                                                  | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> |                                                            | <b>Academic Year</b>            | <b>2026-2027</b> |
| <b>M.Com (EDUCATION AND TRAINING FOR COOPERATIVE PROFESSIONALS):</b><br><b>Semester Programme</b>                                                                                                                                                                                                                                                                 |                                                                                                                                                     |                                                            |                                 |                  |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                                       | <b>I</b>                                                                                                                                            | <b>Major<br/>CPR _____</b>                                 | <b>Credits / Hours per week</b> | <b>4hr</b>       |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                                   | <b>II</b>                                                                                                                                           | Year of Introduction: 2026<br>Year of Syllabus Revision: - | <b>Maximum Marks / Grade</b>    | <b>100</b>       |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                     | Lectures and Tutorials                                     |                                 |                  |
| <b>Course Outcome (CO)</b><br>CO1 Understand the concept and importance of Cooperative Education and Training.<br>CO2 Imparting the knowledge and applications of Cooperative Training in India.<br>CO3 Learn about the various Cooperative Education Institutions in the country.<br>CO4 Advance understating about the Cooperative Training structure in India. |                                                                                                                                                     |                                                            |                                 |                  |
|                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                     |                                                            |                                 |                  |

| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                                                                 | Contact Hours | Weightage (%) | BT Level  | CO  | PSO | Element s of Employa bility (Emp)/ Entrepre neurship (Ent)/ Skill Develop ment (SD) | Relevan ce to Local (L)/ National (N)/ Regional (R)/Glob al (G) develop mental needs | Relation to Gender (G), Environ ment and Sustaina bility (ES), Human Values (HV)and Professio nal Ethics (PE) |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|-----------|-----|-----|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|
| 1        | Cooperative Education and Training in India: History, Concept, Definition, Objectives and Significance, Expert Group on Cooperative Education and Training (1973).                                                                                                                                                         | 15            | 25%           | 1,2,3     | CO1 |     | EMP/SD                                                                              | L/N/G                                                                                | G,ES/HV/PE                                                                                                    |
| 2        | Co-operative Training – Its significance; Co-operative Training Policy; Co-operative Training structure – Study Team on Cooperative Training (1960); Deficiencies of Cooperative training Programme, Remedial Measures for improving the efficacy of Cooperative Training.                                                 | 15            | 25%           | 1,2,3,4,5 | CO2 |     |                                                                                     |                                                                                      |                                                                                                               |
| 3        | Institutional Contributions in Cooperative Education in India - Role of National Cooperative Union of India (NCUI), Need of National Centre for Cooperative Education (NCCE), Tribhuvan Sahkari University - Objectives, Vision, Mission, Role of Cooperative Education and Training for promoting employability in Youth. | 15            | 25%           | 1,2,3     | CO3 |     |                                                                                     |                                                                                      |                                                                                                               |
| 4        | Organizational Structure of Research and Training in Cooperatives – Role and objectives of National Council for Co-operative Training (NCCT)<br>Institute of Co-operative Management and Cooperative Training Centres. Vaikunth Mehta National Institute of Co-operative Management (VAMNICOM)                             | 15            | 25%           | 1,2,3,4,5 | CO4 |     |                                                                                     |                                                                                      |                                                                                                               |

| <b>Reference Books</b> |                                                                          |
|------------------------|--------------------------------------------------------------------------|
| 1.                     | T.N. Hajella – Principles, Problems and Practice of Co-operation         |
| 2.                     | Dr. U.C. Patnaik and A.K. Roy – Co-operation and Co-operative Management |
| 3.                     | BS Mathur – Cooperation in India                                         |
| 4.                     | B.P. Sinha – Glimpses of Cooperation in India                            |

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|                                                                                                                                                                                                                                                                      | <b>The Maharaja Sayajirao University of Baroda</b><br><b>Faculty of Commerce</b><br><b>Department of Cooperative Management &amp; Rural Studies</b> |                                                            | <b>Academic Year</b>            | <b>2026-2027</b> |
| <b>M.Com (GLOBAL COOPERATIVE MOVEMENT):</b><br><b>Semester Programme</b>                                                                                                                                                                                                                                                                              |                                                                                                                                                     |                                                            |                                 |                  |
| <b>Year</b>                                                                                                                                                                                                                                                                                                                                           | <b>I</b>                                                                                                                                            | <b>Major</b><br><b>CPR _____</b>                           | <b>Credits / Hours per week</b> | <b>4hr</b>       |
| <b>Semester</b>                                                                                                                                                                                                                                                                                                                                       | <b>II</b>                                                                                                                                           | Year of Introduction: 2026<br>Year of Syllabus Revision: - | <b>Maximum Marks / Grade</b>    | <b>100</b>       |
| <b>Mode of Transaction</b>                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                     | Lectures and Tutorials                                     |                                 |                  |
| <b>Course Outcome (CO)</b><br>CO1 Imparting the Knowledge on Co-operative Movement in Europe.<br>CO2 Learn about the contribution of Co-operatives in Asian Countries.<br>CO3 Understanding the History of Co-operative Marketing and Recent Development in U.S.A and Canada.<br>CO4 Advanced Knowledge of the Co-operatives for African Development. |                                                                                                                                                     |                                                            |                                 |                  |
|                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                     |                                                            |                                 |                  |

| Unit No. | Topic/Unit                                                                                                                                                                                                                                                                    | Contact Hours | Weightage (%) | BT Level | CO  | PSO                        | Elements of Employability (Emp)/ Entrepreneurship (Ent)/ Skill Development (SD) | Relevance to Local (L)/ National (N)/ Regional (R)/ Global (G) developmental needs | Relation to Gender (G), Environment and Sustainability (ES), Human Values (HV) and Professional Ethics (PE) |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|----------|-----|----------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| 1        | Co-operatives in Europe:<br>(a) Consumer Co-operative Movement in England<br>(b) Dairy Co-operatives of Denmark<br>(c) Credit Co-operative Movement of Germany<br>(d) Co-operative Movement in Italy                                                                          | 15            | 25            | 1,2,4    | CO1 | PSO4<br>PSO10              | EMP                                                                             | L/N                                                                                | G,<br>ES,<br>HV,<br>PE                                                                                      |
| 2        | Co-operatives in Asia:<br>(a) Co-operative Movement in India<br>(b) Agricultural Co-operatives of Japan<br>(c) Industrial Co-operatives in China<br>(d) Co-operatives movement of Thailand                                                                                    | 15            | 25            | 1,2,4    | CO2 | PSO4<br>PSO10              |                                                                                 |                                                                                    |                                                                                                             |
| 3        | Co-operative Marketing Association in U.S.A. and Canada:<br>• Successful Co-operatives in U.S.A. and Canada<br>• Recent Development                                                                                                                                           | 15            | 25            | 1, 2,4   | CO3 | PSO4<br><br>PSO10<br>PSO11 |                                                                                 |                                                                                    |                                                                                                             |
| 4        | (The Co-operative Movement in Africa:<br>• Co-operatives and Employment in Africa<br>• Cocoa-Co-operatives in Sierra Leone<br>• African Confederation of Co-operatives Savings and Credit Associations, (Nairobi) Kenya<br>• Kilimanjaro Native Co-operative Union (Tanzania) | 15            | 25            | 1,2,4    | CO4 | PSO4<br>PSO10              |                                                                                 |                                                                                    |                                                                                                             |

| <b>Reference Books</b> |                                                                   |
|------------------------|-------------------------------------------------------------------|
| 1.                     | R.D.Bedi – Theory, History and Practice of Co-operation.          |
| 2.                     | Saxena and Mammoria – Co-operation in Foreign lands.              |
| 3.                     | T.N.Hajella – Principles, Problems and Practice of Co-operation.  |
| 4.                     | I.C.A. Digest Published by I.C.A.                                 |
| 5.                     | Review of International Co-operation – Official Journal of I.C.A. |